

## **MEETING OF CLYDE GATEWAY URC**

### **Minutes of Meeting of 28 October 2022**

**Present:** Gillian Adam (Scottish Enterprise)  
Councillor Margaret Cowie (South Lanarkshire Council)  
Councillor Greg Hepburn (Glasgow City Council) – via telecom  
Ian Manson (Chief Executive)  
Robert McLeary (South Lanarkshire Community Representative)  
Councillor Cecilia O'Lone (Glasgow City Council)  
Alison Thewliss MP (Chair)

**Apologies:** Councillor Robert Brown (South Lanarkshire Council)  
Stuart Patrick (Glasgow Business Community Representative)  
Rosie Robertson (Glasgow Community Representative)  
Jim Watson (Scottish Enterprise)

**In attendance:** Alison Brown (Clyde Gateway)  
Douglas Cameron (Clyde Gateway)  
Sandra Hendry (Clyde Gateway)  
Barry Macintyre (Clyde Gateway)  
Louise McCormack (Clyde Gateway)  
Martin McKay (Clyde Gateway)  
Natalie Phillips (Clyde Gateway)  
Nicki Spence (Clyde Gateway)  
Donna Brand (Minutes)

#### **1. Welcome, introductions, apologies and declarations of interest**

The Chair, Alison Thewliss MP, welcomed everyone to the meeting. Apologies were noted from Councillor Robert Brown, Stuart Patrick, Rosie Robertson and Jim Watson. There were no declarations of interest.

#### **2. Minutes of previous meeting approved**

The Minutes of the previous Board Meetings of Clyde Gateway URC held on 26 August were submitted and approved.

#### **3. Chair's Report**

Alison reported that this will be Gillian's last meeting and that Derek Shaw is her replacement from Scottish Enterprise. She thanked Gillian for her input to the Board and noted that she will continue to be involved in a major way with Clyde Gateway, given her team's role in a potential programme of supported projects particularly around the provision of manufacturing space.

The Chair noted the ambitious bid to the UK Government for funding to improve Bridgeton Station accessibility and reported that she had already added her name in support of the application at Westminster.

Alison reported that Ian will be retiring next year and the recruitment process for the next Chief Executive is getting underway. The aim throughout is to maintain Clyde Gateway's momentum, along with the vital stakeholder and community support currently enjoyed. It is also to ensure the delivery of the committed £70m Operating Plan, attract the additional resources necessary to achieve CG's vision and KPI's, and complete the remaining challenges including the decontamination of Shawfield.

#### 4. Chief Executive's Report

Ian advised that, following the August Board Meeting, six community information sessions had been held outlining Clyde Gateway's plans for the refurbishment of the Bridgeton Umbrella. In total, 30 people attended including local residents and community leaders and others interested in the Umbrella from a historical and technical viewpoint. The sessions provided a sufficient level of confidence in the plans, with local people welcoming proposals to keep everyone informed throughout the duration of the works and prior to its reinstatement.

Clyde Gateway had pursued a range of successful transport initiatives but, despite previous investment in improvements to Bridgeton Station and a strong case being made over the years, efforts had not so far secured accessible, level, disabled access, and it remained the only local station without this facility.

Decisions and funding for station accessibility work is currently reserved to the UK Government. In a recent and welcome move, Transport Scotland has submitted a bid for Bridgeton to the Department for Transport for the next 5-year phase of its Access for All Programme (2024-29) currently being put together with those included to be announced next spring.

Given the significance of this project for local people and its importance in the attraction of more jobs to Bridgeton, together with Clyde Gateway's previous success in attracting rail industry funds and securing major projects that would otherwise not proceed, an in-principle contribution of up to £800k had been indicated, to be made available sometime within the 5-year period and subject to detailed project plans being prepared.

Ian advised of the final closure of the Pladis factory at Tollcross and, along with it, the ending of the Scottish Government and Glasgow City Council chaired Action Group. Proposals to invest in new locations and infrastructure to ensure manufacturing businesses could locate and thrive in the wider East End remain under consideration, most notably in the draft investment programme under joint development with Scottish Enterprise and which could result in up to £16.0m being invested in the Clyde Gateway area for this purpose.

Close attention continues to be paid to the final position in respect of Corporation Tax and Gift Aid for the 2021/22 financial year. The presentation on this agenda of the Funded Operating Plan would expand on this issue. It was recognised that the current uncertain economic situation may impact on asset sales, but potential disposals continue to be progressed and the Board would today consider an accelerated opportunity for disposal.

Clyde Gateway has been monitoring cost of living issues and an offer has been made to provide additional funds to local community organisations currently in receipt of support, with an additional £5,000 from existing budgets awarded to each. Regarding Clyde Gateway's own staff, the decision of the Nominations and Remuneration Committee to match the COSLA settlement for local government workers was a welcome step. It remains the case, however, that the public finances are challenged, and efforts continue to monitor the impact on Clyde Gateway of any in-year changes in the Scottish Government's budget and its preparations for the 2023/24 version.

Clyde Gateway had received a number of visitors over recent times and extended invitations to relevant Government Ministers to open projects nearing completion. A notable visitor was the Governor of Victoria, Australia who had sought ideas on legacy as the state will host the next Commonwealth Games in 2026. Clyde Gateway was also looking forward to meeting Mairi McAllan MSP, Minister for Environment, Diversity and Land Reform, who had indicated her wish to visit Shawfield as part of Clyde Gateway's ongoing dialogue around resourcing and completion of the decontamination project.

Finally, Ian noted that the process to fill the Chief Executive vacancy next year was underway, with appropriate external advice and resources secured to assist, and a panel in place to enable the Boards of Clyde Gateway URC and Clyde Gateway Developments Limited to recruit a suitable candidate.

### **For approval**

#### **5.1 Funded Operating Plan 2022/23 to 2025/26 CG22(OCT)01**

Barry Macintyre sought approval of the latest version of the rolling Funded Operating Plan which reflected additional grant awards received and the results of the re-forecasting exercise performed at the midway point of the current financial year.

After consideration, the Board approved the updated Funded Operating Plan spanning the 2022/23 to 2025/26 financial years.

#### **5.2 Cuningar Loop Woodland Park: Access Road and Car Park – Investment Decision CG22(OCT)02**

Douglas Cameron presented a report seeking approval for the delivery of a project that would deliver further car parking and improvements to the access road at the Cuningar Loop Woodland Park.

Douglas advised that following the Board's approval of the investment decision to deliver Phase 2 of the Cuningar Woodland Park in March 2021 (CG21(MAR)01), the project had been completed but during the course of the works the access road had significantly deteriorated and could not be opened to the public. Douglas further advised that following responses to community consultation, the importance of car parking had been highlighted and that this project had been developed to deliver improved permanent access and additional car parking. Douglas also outlined the tender process which had been undertaken to secure a contractor to deliver the project.

After consideration, the Board

- (1) approved a global project cost of £1,172,447 including irrecoverable VAT of £31,934 for the construction of a new access road, path, car park extension and lighting at Cuningar Loop Woodland Park; and
- (2) authorised the Chief Executive to enter into a construction contract for the delivery of the project for an amount not exceeding £853,240 including irrecoverable VAT of £23,240.

#### **5.3 Treasury Management – Interest on Funds CG22(OCT)03**

Barry Macintyre sought approval to increase the cap on funds held in any one bank deposit account from £5m to £10m in order to improve the level of bank interest being generated, and to place funds into Treasury Reserve accounts for up to 6 months to maximise bank interest received in a period of rising interest rates.

After consideration, the Board approved the increase of the cap on funds held in any one deposit account from £5m to £1m for each of Clyde Gateway URC and its trading subsidiary, Clyde Gateway Developments Limited and for funds to be placed into Treasury Reserve accounts for up to 6 months

#### **5.4 Risk Register CG22(OCT)04**

Barry Macintyre presented a report on the most recent Risk Register, a working document regularly reviewed for relevance by Clyde Gateway's Management Group and by the Audit & Evaluation Committee.

After consideration, the Board approved the updated Risk Register as set out in the Appendix.

#### 5.5 Clyde Gateway Developments Limited – Board Appointment CG22(OCT)05

Barry Macintyre presented a report seeking approval to the appointment of Derek Shaw, Director of Innovation & Place at Scottish Enterprise to the Board of Clyde Gateway Developments Limited, noting that Mr Shaw would also become a director of Clyde Gateway URC and Gillian Adam would be stepping down as a director of both companies.

The Board approved the appointment of Derek Shaw as a director of Clyde Gateway Developments Limited and instructed a written signed notice to this effect to be issued to the subsidiary company.

#### **For information**

#### 5.6 Tackling Child Poverty – Supporting Families Overview CG22(OCT)06

Natalie Phillips presented a report providing a full overview of CGURC's contribution to reducing child poverty with a progress report on all Supporting Families interventions currently available across the Glasgow and South Lanarkshire areas of Clyde Gateway.

Natalie provided the background into the Supporting Families model which had been developed by CGURC which provided enhanced and flexible wrap around services for families in Clyde Gateway by addressing both economic and social exclusion in order to provide improved outcomes for children and families from the most disadvantaged backgrounds whilst supporting a reduction in levels of child poverty.

After consideration, the Board noted

- (1) the contents of the report;
- (2) and endorsed Clyde Gateway's continued focus in reducing child poverty; and
- (3) that further updates would be provided to the Board in due course.

#### 5.7 Integrated Energy Strategy – Partnership Development CG22(OCT)07

Martin McKay presented a report providing an update on initial discussions with an energy company on the possible development of a partnership model with the potential for co-investment in CG's Heat Networks to fund expansion and future growth alongside a structured exit strategy.

Martin provided an overview of the project with the proposed partner Vattenfall, as well as the key elements that CG would need to address before taking the project forward.

After discussion, the Board noted

- (1) the report;
- (2) that a further review of the partnership proposals would be undertaken; and
- (3) that a further report would be presented to the Board in due course.

#### 5.8 Capital Programme CG22(OCT)08

Alison Brown provided an update of the Capital Programme and of projects at the pre-development stage. She advised that several projects had now been completed in 2022/23 and provided further information on the projects still on site.

After consideration, the Board noted the report.

5.9 Finance Report – Period Ended 30 September 2022 CG22(OCT)09

Louise McCormack presented a report outlining the consolidated financial performance of both Clyde Gateway URC and Clyde Gateway Developments Limited at 30 September 2022.

After consideration, the Board noted the report.

5.10 Delegated Authority Approvals – 6 months to 30 September 2022 CG22(OCT)10

The Board noted the project budget allocations approved under delegated authority for the 6 months from 1st April to 30th September 2022.

5.11 Health & Safety Committee – Meetings of 8 August and 4 October 2022 CG22(OCT)11

The Board noted that 2 meetings of the Health & Safety Committee had been held on 8 August and 4 October 2022 and that the minutes of both meetings were available on request.

5.12 Clyde Gateway Developments Limited Board – Meeting of 26 August 2022 CG22(OCT)12

The Board noted the agenda and draft minutes of the Clyde Gateway Developments Limited's Board meeting of 26 August 2022, and a verbal update of its meeting of 28 October 2022.

5.13 Nominations and Remuneration Committee – Meeting of 7 October 2022 CG22(OCT)13

The Board noted the details of the most recent meeting of the Nominations & Remuneration Committee (NRC) which took place using Microsoft Teams on Friday 7 October 2022.

5.14 Community Committee – Meeting of 12 October 2022 CG22(OCT)14

The Board noted the agenda of the most recent meeting of the Community Committee which took place on Wednesday 12 October 2022 in Red Tree Bridgeton.

5.15 Audit & Evaluation Committee – Meeting of 12 August 2022 CG22(OCT)15

The Board noted the agenda of the Audit & Evaluation Committee of 14 October 2022, and the approved minutes of the previous meeting of 12 August 2022.

5.16 Board Meeting Dates - 2023 CG22(OCT)16

The Board noted the 2023 meeting dates and that it was hoped that the video conferencing infrastructure would be ready to allow hybrid sessions to be conducted during 2023.

**6. Date, time and venue of next meeting**

The Board noted the next meeting would be held on Friday 16 December 2022 at 2:30pm, venue to be confirmed.

---