

**JOINT MEETING OF CLYDE GATEWAY URC AND
CLYDE GATEWAY DEVELOPMENTS LIMITED**

Minutes of Meeting of 8 July 2024

Present: David Bankier (Clyde Gateway Developments Limited)
Councillor Margaret Cowie (South Lanarkshire Council) (Chair)
Councillor Greg Hepburn (Glasgow City Council) (part meeting) *
Stuart Heslop (Clyde Gateway Developments Limited) *
Martin McKay (Chief Executive)
Robert McLeary (South Lanarkshire Community Representative)
Alison Munro (Scottish Enterprise)
Rosie Robertson (Glasgow Community Representative) *
Derek Shaw (Scottish Enterprise)

Apologies: Councillor Robert Brown (South Lanarkshire Council)
John Gallacher (Clyde Gateway Developments Limited)
Councillor Cecilia O'Lone (Glasgow City Council)
Stuart Patrick (Glasgow Business Community Representative)
Alison Thewliss MP

In attendance: Harry Brickell (Scottish Government)
Alison Brown (South Lanarkshire Council) *
Rowan Carmichael (Clyde Gateway)
Martin Joyce (Clyde Gateway)
Louise McCormack (Clyde Gateway)
Natalie Phillips (Clyde Gateway)
Bernadette Pollock (Clyde Gateway)
Angela Rowley (Clyde Gateway)
Jamie Shields (Clyde Gateway)
Niki Spence (Clyde Gateway)

* *attendance by video link*

1. Welcome, introductions, apologies and declarations of interest

The Chair, Margaret Cowie, welcomed everyone to the meeting and noted apologies from Robert Brown, John Gallacher, Cecilia O'Lone, Stuart Patrick and Alison Thewliss.

It was advised that a quorum was present in relation to Clyde Gateway Developments Limited (CGDL), however, there were not sufficient members present to meet a quorum for Clyde Gateway URC.

The meeting agreed therefore to consider items not requiring approval, and those relating to CGDL business, first.

Note: Greg Hepburn then joined the meeting which resulted in the required quorum being present for CGURC and those reports requiring agreement (Items 5.1 – 5.4) were subsequently approved.

2. Minutes of previous meeting and any matters arising

The Minutes of the previous Board Meetings of Clyde Gateway URC and Clyde Gateway Developments Limited (CGDL) held on 26 April 2024 were submitted and approved.

3. Chair's Report

The Chair gave a verbal report in which she welcomed Alison Munro of Scottish Enterprise (SE) to the meeting and on behalf of the board noted a vote of thanks to Jim Watson for his contribution and that a letter on behalf of the board would be sent to him with our thanks and best wishes on his retirement.

Margaret thanked the board for agreeing the revised date for the board meeting to allow elected members time during the election campaign and noted that Clyde Gateway (CG) will arrange to engage with the recently elected MPs for the Clyde Gateway area.

She noted that it was a joint meeting and that CGDL board members may wish to leave before the CGURC only papers, however, it was also an opportunity to hear about our business and community growth paper on the agenda and that she was particularly looking forward to the summer programme arranged at Cuningar Loop.

It was also noted that the Full Operating Plan on the agenda includes the introduction of additional funding from the Scottish Government (SG) of up to £3.8m for Shawfield.

The board noted the verbal update by the Chair.

4. Chief Executive's Report

Martin McKay added to the Chair's update on securing the additional funding from SG by confirming the grant award letter has been received, signed and returned.

He also thanked Jim Watson for his 11 years of outstanding service to CG by playing a fulsome role on the board and contributing significantly as a member of the Audit and Evaluation Committee and the Nominations and Remuneration Committee.

Martin welcomed Alison Munro, Head of Innovation at SE to the CGURC board.

The recent tour with the new Chief Executive of Glasgow City Council was highlighted, along with the meeting with the Chief Executive of Scottish Futures Trust, as we continue to explore future models for CG with the SG and the visit of the Scottish National Investment Bank.

He noted the opening of Red Tree @ Eastworks and the success of the Café which was now operating within the building.

Martin thanked the team for the considerable efforts to prepare and submit the Glasgow City Region Investment Zone bid and the Glasgow City Deal reprofile bid which are covered in the Full Operating Plan.

He also updated the board regarding the site start at Shawfield GRID Campus which is the first of the Levelling Up Fund Projects.

The Boards noted the Chief Executive's update report.

5. Joint Business

For Approval

5.1 Full Operating Plan 2024/25 – 2026/27 – CG24(JUL)01

Bernadette Pollock presented the latest version of the Full Operating Plan covering the further regeneration initiatives that could be taken forward over the next three financial years should new sources of funding be secured above those already identified within the Funded Operating Plan which the Board was asked to approve.

The Full Operating Plan includes the £3.8m already confirmed from the SG's Nature Restoration Fund. It also reinstates the core funding from SG at the level previously provided by for the lifetime of the parliament.

It assumes Glasgow City Council (GCC) and South Lanarkshire Council (SLC) will continue their £800k capital contribution as previous years. As part of the signed memorandum of understanding (MOU) with SE, a further £2.1m has been included towards new High Value Manufacturing developments.

The Glasgow City Region Investment Zone and the Glasgow City Deal bids have already been submitted so both have been included within the full plan. The Investment Zone bid totalled £80m but overlaps with projects covered in bids for other funds so only the additional spend of £2m has been included. The City Deal's total application was £97.4m but only £37.3m has been included.

The Full Operating Plan introduces a range of different projects if CG were to be successful in securing all funding it would also enable the support for Community projects back to the level provided in previous years.

The Boards approved the Full Operating Plan.

5.2 NBD Shawfield (Phase 2) Levelling Up Funding – CG24(JUL)02

Martin Joyce presented a report which provided an interim update and seeks approval for the total budget required for the three projects which are being supported by the Levelling Up Fund (LUF) contribution of £14.6m, against total project costs of £20.7m.

After consideration the Boards:

- (i) Noted the positive progress made in relation to the UK Government (UKG) LUF; and
- (ii) Noted that the Shawfield Project Delivery Board is now the primary form of governance to monitor and evaluate progress on LUF expenditure as required by the MOU between UKG and SLC. Further update reports will therefore be brought to each CGDL Board meeting as part of these arrangements with investment decisions as required; and
- (iii) Approved the total project expenditure of £20.7m and delegates authority to the Chief Executive to commit funding and the spend of virement of LUF monies across the three project components within delegated thresholds.

5.3 Sustainable Glasgow – Greening the City Hub - CG24(JUL)03

Rowan Carmichael provided an overview of the Sustainable Glasgow Partnership. In order for the Sustainable Glasgow Partnership to progress and support the goals of the Partnership in supporting the City's ambition of becoming a Net Zero Carbon and Climate Adaptive City by 2030 their board has requested that each member contribute £10,000 per annum.

After consideration the Boards noted the contents and approved an upfront member contribution of £30,000 to the Sustainable Glasgow Partnership for the period 2024/25 – 2026/27.

5.4 Risk Register - CG24(JUL)04

Niki Spence presented the Risk Register, informing the Board that a review of risks had taken place by the Management Group at the end of May and had been approved by the Audit & Evaluation Committee at their June meeting.

It was highlighted that three risks had been recommended for a change to their scoring.

The Boards approved the Risk Register.

For Information

5.5 Key Performance Indicators - CG24(JUL)05

Niki Spence asked the Boards to note the progress being made against the 9 Key Performance Indicators as at 31st March 2024.

After consideration, the Boards noted the content of the report.

5.6 Capital Programme Update – CG24(JUL)06

Jamie Shields presented a paper which provided a progress report on the capital development programme, including projects at the pre-development stage.

The Boards noted the contents of the report.

5.7 Finance Report to 31 May 2024 – CG24(JUL)07

Louise McCormack provided an overview of financial activity for the two months to 31 May 2024.

The Boards noted the contents of the report.

6. **CGDL Only Business**

For Information

6.1 Inward Investment Property Enquiries – CG24(JUL)08

Angela Rowley presented a paper which provided an overview of the range of inward investment and property enquiries received by CGDL within the Clyde Gateway boundary up to the end of the 2023/24 Financial Year. It also provided an update on availability of CGDL's property portfolio and highlights the associated marketing activities aimed at improving the performance of the Investment Property and Residual Assets by securing new or expanding tenants. Office and industrial property market updates for the reporting period were also included.

The Board noted the contents of the report.

7. CGURC Only Business

For Information

7.1 Tackling Child Poverty – Progress and Future Commitments – CG24(JUL)09

Natalie Phillips updated the Board on CGURC's efforts over the past 12 months to reduce child poverty. She presented a progress report on all Supporting Families interventions currently operating across Glasgow and South Lanarkshire, and the partnership with GCC on The Child Poverty Pathfinder. The paper highlighted CG's continued commitment to sustainable, long-term support for families.

Rosie Robertson thanked Clyde Gateway for the progress made on these programmes and she gave examples of an individual on long term sick going into employability and also a young person moving into a 6-month contract job role.

The Board noted the contents of the report with further details provided in due course.

7.2 Business and Community Growth Programme Update – CG24(JUL)10

Niki Spence provided an update on the Business and Community Growth programme which was approved by the Board in February 2024 (CG24(FEB)10).

The Board noted the contents of the report.

7.3 CGDL Board Meeting 26 April 2024 – CG24(JUL)11

Bernadette Pollock presented a paper that provided details of the business conducted by the Board of Clyde Gateway Developments Limited at its meeting on Friday 26 April 2024. The agenda and the minutes of the meeting were attached as appendices.

The Board noted the information provided.

7.4 Committee Meetings – Oversight of Business Conducted – CG24(JUL)12

Bernadette Pollock presented a paper which provided an overview of the business conducted by the sub-committees of Clyde Gateway URC in the intervening period since the last Board meeting on 26 April 2024.

The Board noted the contents of the report.

8. Any Other Business

Martin McKay advised the Board about a multimedia exhibition he attended that is being held in Strange Field's premises at French Street, Dalmarnock. The exhibition is 'Dalmarnock 10 Years on Beyond the Games'.

9. Date, time and venue of next meeting

The Board noted that the next meetings would be held on Friday 30 August 2024 in the Olympia, Bridgeton Cross, with Clyde Gateway Developments Limited taking place at 1.00pm and Clyde Gateway URC at 2.30pm.