

## MEETING OF CLYDE GATEWAY URC

### Minutes of Meeting of 25 October 2024

**Present:** Councillor Robert Brown (South Lanarkshire Council)  
Councillor Margaret Cowie (South Lanarkshire Council) \*  
Councillor Greg Hepburn (Glasgow City Council)  
Martin McKay (Chief Executive)  
Robert McLeary (South Lanarkshire Community Representative)  
Alison Munro (Scottish Enterprise)  
Stuart Patrick (Glasgow Business Community Representative)  
Rosie Robertson (Glasgow Community Representative) \*  
Derek Shaw (Scottish Enterprise)  
Alison Thewliss (Chair)

**Apologies:** Councillor Cecilia O'Lone (Glasgow City Council)

**In attendance:** Michelle Barr (Clyde Gateway)  
Allan Drysdale (Clyde Gateway)  
Martin Joyce (Clyde Gateway) \*  
Bernadette Pollock (Clyde Gateway)  
Jamie Shields (Clyde Gateway)  
Niki Spence (Clyde Gateway)

*\* attendance by video link*

#### 1. Welcome, introductions, apologies and declarations of interest

The Chair, Alison Thewliss, welcomed everyone to the meeting and noted apologies from Cecilia O'Lone. There were no declarations of interest.

#### 2. Minutes of previous meeting and any matters arising

The Minutes of the Board Meeting held on 30 August 2024 were submitted and approved as a correct record.

#### 3. Chair's Report

The Chair gave a verbal report in which she:

- noted the launch of Innovation Shawfield on 11 October and thanked partners for their support recognising the attendance from a wide range of political and elected representatives.
- further noted that the outcome of the UK Government Budget on 30 October was awaited, and the Scottish Government Budget which would follow in December and that continued engagement will be needed to present our case for continued funding.

The Board noted the verbal report by the Chair.

#### 4. Chief Executive's Report

Martin McKay gave a verbal report during which he:

- echoed the Chair's comments in relation to the Innovation Shawfield launch.
- provided an update on a meeting with the Scottish Government and an outlook on funding for 2025/26.
- welcomed the announcement that Glasgow would be host city for the Commonwealth Games in 2026.
- noted the appointment of a project lead for the Rutherglen 900 celebration.
- noted that following the August Board meeting the Company's accounts have been fully signed and submitted to Companies House, as well as the annual return to OSCR and thanked the Board and Finance team for their efforts in producing these.

The Board noted the verbal update by the Chief Executive.

#### 5. Business

For Approval

##### 5.1 Funded Operating Plan 2024/25 – 2026/27 - CG24(OCT)01

Bernadette Pollock presented a paper which updated the three year Funded Operating Plan, previously approved by the Board in April (CG24(APR)01), to incorporate additional grant awards, budget amendments and the results of a re-forecasting exercise performed following the September period-end.

She highlighted some key funding awards during the year including the awarding of £3.8m from the Environmental Quality & Resilience (EQR) department of Scottish Government to continue the remediation of the Shawfield area, £105k from the Scottish Government to continue the work done through the Access to Childcare project, and an award from GCC of £741k Vacant and Derelict Land Fund (VDLF) monies for two eligible projects – Clyde Gateway East Green Regeneration Innovation District (£641k) and Clyde Gateway East High Value Manufacturing Industrial Units (£100k), however, the East Regeneration Innovation District project had now been scaled back to £100k.

It was noted that there was a small positive move of £8k in anticipated rental income which included increases at Olympia and Red Tree Magenta, however, these were offset by reductions in forecast rent at Red Tree EastWorks and Clyde Gateway East.

After consideration the Board approved the latest version of the Funded Operating Plan spanning the 2024/25 to 2026/27 financial years and noted its basis of preparation.

##### 5.2 NBD Shawfield update including UKG Funding – CG24(OCT)02

Jamie Shields presented a report which provided a continuing update in respect of the three NBD Shawfield Phase 2 projects which are being supported by a UK Government (UKG) funding contribution of £14.6m, against total project costs of £20.7m, and noted current concerns around UKG funding.

In addition Martin Joyce provided a verbal update noting that he had met with officials from the UK Government, and while they weren't in a position to provide any confirmation ahead of a review by the incoming Government as part of budget setting, they did provide some useful

information on current overall regeneration spend. They also requested information on future pipeline projects and this has been shared with them. Martin finished by highlighting that the officials advised that the expected to be able to confirm funding within a week of the budget announcement.

After consideration the Board noted the positive progress being achieved in delivering the three projects against an overall approved project budget of £20.7m, noted the current concerns regarding UKG funding, and approved the paper as part of the UKG governance process.

### 5.3 Risk Register – CG24(OCT)03

Allan Drysdale presented a report which asked the Board to consider and approve amendments to the group Risk Register (RR) as summarised in the paper.

It was reported that only one risk had increased in score following review which related to the delay in receiving grant payments (Risk 25) which has increased in probability from 2 to 4 with the impact remaining at 4, raising the overall score from 8 to 16 and taking the risk from amber to red category. It was advised that this was mainly as a result of the delay in receiving UK Government Funding for Shawfield via South Lanarkshire Council.

Two risks in relation to CG's work not being endorsed by local residents (Risk 21) and communities suffering from poor image/perception (Risk 16) were both recommended to reduce to overall scores of 4 and 1 respectively. It was also advised that two risks in the green category – Impact of the COVID pandemic (Risk 24) and demand for commercial properties failing to materialise, (Risk 12) were both recommended for closure as the associated risk was judged to be minimal.

After consideration the Board approved the proposed changes to the Risk Register.

\* Greg Hepburn left the meeting following this item.

#### For Information

### 5.4 Glasgow Fairer Futures Partnership – CG24(OCT)04

Niki Spence presented a report which provided the Board with an overview of the Glasgow Fairer Futures Partnership (GFFP), previously referred to as the Child Poverty Pathfinder, Demonstration of Change (DoC) in the Calton Ward. The paper outlined the actions that have been taken to date, the interdependencies that have been identified and the proposed next steps.

After consideration the Board:

- (i) Endorsed the approach taken to deliver the DoC in Calton Ward;
- (ii) Provided support and feedback to Clyde Gateway, particularly regarding the interdependencies noted in section 5.1; and
- (iii) Noted the next steps.

### 5.5 Access to Childcare – South Lanarkshire – CG24(OCT)05

Niki Spence presented a paper which provided a progress report on the Supporting Families: Access to Childcare (SF) interventions currently operating in South Lanarkshire, in collaboration with key partners: South Lanarkshire Council (SLC), South Lanarkshire Leisure & Culture (SLLC), and One Parent Families Scotland (OPFS).

Additionally, the paper outlined efforts to integrate and align these initiatives with the SLC Employability Team as part of an early intervention strategy to support families in securing meaningful and sustainable employment.

After consideration the Board noted the contents of the report and that further information on progress would be provided in due course.

#### 5.6 Capital Programme Update – CG24(OCT)06

Jamie Shields presented a paper which provided a progress report on the capital development programme, including projects at the pre-development stage.

Specific project updates were provided in relation to Clyde Gateway East, Shawfield Riverbank, D2 Grids, Manscroft Place Soil Relocation, and Plot 9 in Dalmarnock (Pocket Park).

After consideration the Board noted the contents of the report.

#### 5.7 Finance Report to 30 September 2024 – CG24(OCT)07

Michelle Barr presented a paper which provided an overview of financial activity for the year to 30 September 2024.

After consideration the Board noted the contents of the report.

#### 5.8 Delegated Authority Approvals – 1 April to 30 September 2024 – CG24(OCT)08

Bernadette Pollock presented a paper which informed the Board of budgets approved under delegated authority for the six months from 1 April to 30 September 2024.

The Board noted the contents of the paper.

#### 5.9 Committee Meetings – Oversight of Business Conducted – CG24(OCT)09

Allan Drysdale presented a paper which provided an overview of the business conducted by the sub-committees of Clyde Gateway URC (CGURC) in the intervening period since the Board last met on 30 August 2024.

After consideration the Board noted the contents of the report.

#### 5.10 CGDL Board Meeting 30 August 2024 – CG24(OCT)10

A paper was presented which provided the agenda and minute of the Clyde Gateway Developments Limited Board meeting held on 30 August 2024 for information.

The Board noted the contents of the report.

#### 5.11 Board Meeting Dates 2025 – CG24(OCT)11

The proposed Board meeting dates for 2025 were presented for information.

The Board noted the meeting calendar for 2025.

### 6. **Any other business**

There were no other items of business raised.

**7. Date, time and venue of next meeting**

The Board noted that the next meeting would be held on Friday 13 December 2024 at 2:30pm, in the Olympia, Bridgeton Cross.

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