

## MEETING OF CLYDE GATEWAY URC

### Minutes of Meeting of 28 February 2025

**Present:** Alison Thewliss (Chair)  
Councillor Robert Brown (South Lanarkshire Council)  
Councillor Margaret Cowie (South Lanarkshire Council) \*  
Councillor Greg Hepburn (Glasgow City Council) \*  
Martin McKay (Chief Executive)  
Robert McLeary (South Lanarkshire Community Representative)  
Alison Munro (Scottish Enterprise)  
Councillor Cecilia O'Lone (Glasgow City Council) \*  
Stuart Patrick (Glasgow Business Community Representative)  
Derek Shaw (Scottish Enterprise)

**Apologies:** Rosie Robertson (Glasgow Community Representative)

**In attendance:** Michelle Barr (Clyde Gateway) (Item 5.2 onwards)  
Allan Drysdale (Clyde Gateway)  
Michael Gray (Glasgow City Council)  
Martin Joyce (Clyde Gateway)  
Louise McCormack (Clyde Gateway) (Item 5.2 onwards)  
Angela Rowley (Clyde Gateway)  
Jamie Shields (Clyde Gateway) (Item 5.2 onwards)  
Niki Spence (Clyde Gateway)  
Robert Young (Clyde Gateway) (left after item 5.1)

*\* attendance by video link*

#### 1. Welcome, introductions, apologies and declarations of interest

The Chair, Alison Thewliss, welcomed everyone to the meeting and noted apologies from Rosie Robertson. Niki Spence declared an interest in relation to item 5.3 on the agenda.

#### 2. Minutes of previous meeting and any matters arising

The Minutes of the previous Board Meeting held on 13 December 2024 were submitted and approved as a correct record.

#### 3. Chair's Report

The Chair gave a verbal report in which she:

- remarked on the busy start to the year and mentioned that the budgetary position was much improved from last year as could be seen in the Operating Plan which was on the agenda.
- noted ongoing engagement with the Scottish Government and that there were planned visits from Senior Officials (Director-General for Economy) as well as the Deputy First Minister.

- thanked Board Members for their agreement to consider the Sale of Heritable Interest Paper.

The Board noted the verbal report by the Chair.

#### 4. Chief Executive's Report

Martin McKay gave a verbal report during which he:

- also reflected on the busy start to the year and thanked colleagues at Glasgow City Council and South Lanarkshire Council for their efforts in securing budget approval.
- mentioned that as part of the Operating Plan item on the agenda he would speak about the future direction of Clyde Gateway and business plan.
- covered some highlights which included meetings with the University of Strathclyde, South Lanarkshire College and a range of local businesses, attending Kelvin College Graduation ceremony, and a meeting with John Grady MP, where the £1m donation from Pladis was a topic for discussion.
- concluded by thanking the Board for their consideration of the Sale of Heritable Interest Paper and outlined the purpose of the paper and the approval process.

The Board noted the verbal update by the Chief Executive.

#### 5. Business

For Approval

##### 5.1 Proposed Sale of Heritable Interests – CG25(FEB)01

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

5.2 Funded Operating Plan 2024/25 – 2026/27 - CG25(FEB)02

Louise McCormack presented a paper which updated the three year Funded Operating Plan, previously approved by the Board in April (CG24(APR)01),

Louise mentioned that £7.7m worth of funding bids had been submitted and these were not included until successful confirmation received. Glasgow City Council (GCC) and South Lanarkshire Council (SLC) had both confirmed £800k contributions in their budgets. It was also advised that Scottish Enterprise (SE) had made a contribution to innovation platform fees. She highlighted the expenditure on each of the goals, and that a revised Operating Plan would be presented to the Board once results of the bids were known.

Martin McKay then spoke to the section in the paper which made reference to the future of Clyde Gateway. He noted that there was currently momentum around funding, such as that coming via LUF and the potential to generate funds elsewhere which gives confidence to partners and stakeholders on future objectives. The purpose of this was to alert the Board that the Management Group had begun looking at future planning. Martin set out the proposed timeline, advising that there would be a paper to the April Board with the intention to conclude with an approval report to the Board in August.

After consideration the Board approved the latest version of the Funded Operating Plan spanning the 2024/25 to 2026/27 financial years and noted the update on future planning.

5.3 Business and Community Growth Programme 2025/26 – CG25(FEB)03

Prior to consideration of this report Niki Spence declared an interest as a Board Member of Routes to Work South who were potential recipients of funding should the Board approve the recommendations.

Martin Joyce introduced the paper which provided an overview of the Business and Community Growth (B&CG) programme, an update on activity during the last twelve months and the recommended option for budget approval. Martin then handed over to Niki Spence who took the Board through the detail of the report.

Niki mentioned that Community Committee would be considering the report at its meeting on 5 March. It was highlighted that the seven interlinked themes and principles were set out within the paper and three of the interventions being mainstreamed were detailed. Business support element has a TNZ focus. A report on the Demonstration of Change would be presented to the City Administration Committee in GCC at the end of March seeking approval of £1.2m for this work and a fuller paper to would be on the agenda for the April Board.

There was a request at the meeting for additional information on interventions to develop community capacity, and in response Niki advised that she would be happy to demonstrate to Board the impact on local community organisations, and she could discuss with the Community Committee next week how best to do this.

Martin Joyce then presented the following recommendations to the Board, after which:

- (i) the Board approved a total B&CG programme budget for 2025/26 of [REDACTED] against proposed projects and noted the on-going efforts to secure additional funding to enhance this activity;
- (ii) the Board approved the acceptance, in advance, of Glasgow Fairer Futures Partnership (Child Poverty) funding as it becomes available to enhance and support the B&CG programme on the basis that a detailed paper outlining the application of such funds is provided to the Board as soon as possible;

- (iii) the Board approved to grant appropriate delegated authority to the Chief Executive to determine the allocation of contributions to delivery bodies and partners, subject to full due diligence and procurement compliance as may be required.

#### 5.4 NBD Shawfield update including UKG Funding – CG25(FEB)04

Martin Joyce presented a report which provided a continuing update in respect of the three NBD Shawfield Phase 2 projects which are being supported by a UK Government funding contribution of £14.6m, against total project costs of £20.7m.

Martin provided an update on each of the three components and advised that they were all progressing well, noting that the Polmadie Burn element was complex and options were being considered. There was reassurance that UK Government appeared to view the project as low risk, and it was noted that remediation was likely to go beyond March 2026, however, the Government seem comfortable to extend the timeframe.

The Board were informed that it is intended to present two investment papers at the April 2025 board meeting. These papers, one for the Polmadie Burn, and one for Shawfield Phase 2 Remediation, will set out in detail, the proposed delivery mechanisms through to completion of the planned construction activities associated with each scheme, and will provide a detailed assessment of cost, programme, risk and regulatory approvals.

After consideration the Board noted and approved the paper as part of the UK Government governance process.

#### 5.5 Risk Register – CG25(FEB)05

Allan Drysdale presented a report which asked the Board to consider and approve an amendment to the group Risk Register (RR) as summarised in the paper.

The Board was informed that the only proposed change following review by the management group was to risk 25 (Risk of delay in receiving grant payments) which had previously increased in probability due to concerns around receiving Levelling Up Funding from the UK Government. As these funds have now been released by South Lanarkshire Council, the probability as assessed as having decreased from 4 to 3, with the impact remaining at 4, resulting in an overall score of 12.

It was also advised that there had been minor changes to some of the narrative in relation to risk mitigations and actions.

After consideration the Board approved the proposed change to the Risk Register.

#### For Information

#### 5.6 Health & Safety Committee Annual Report – CG25(FEB)06

Jamie Shields presented the Health & Safety Committee Annual Report for 2024 to the Board for information.

The report gave an overview of the terms of reference, membership and scope of the Committee, and updated on areas considered during the year such as the Health & Safety Policy, staff training, accident reporting and business continuity planning.

The Board noted Annual Report of the Health & Safety Committee for 2024.

#### 5.7 Capital Programme Update – CG25(FEB)07

Jamie Shields presented a paper which provided a progress report on the capital development programme, including projects at the pre-development stage.

It was highlighted that at Appendix D there was a condensed version of the wider Capital Development Programme Reporting Log and the Board was asked to consider if this should form part of future reports.

After consideration the Board noted the contents of the report.

#### 5.8 Finance Report to 31 January 2025 – CG25(FEB)08

Michelle Barr presented a paper which provided an overview of financial activity for the year to 31 January 2025.

After consideration the Board noted the contents of the report.

#### 5.9 Committee Meetings – Oversight of Business Conducted – CG25(FEB)09

Allan Drysdale presented a paper which provided an overview of the business conducted by the sub-committees of Clyde Gateway URC (CGURC) in the intervening period since the Board last met on 13 December 2024.

It was advised that meetings of the Health & Safety and Audit & Evaluation Committees had taken place on 27 January and 14 February respectively and an overview of the business conducted at both was provided.

After consideration the Board noted the contents of the report.

### **6. Any other business**

Martin McKay mentioned that Derek Shaw would be standing down as a Director of Clyde Gateway URC and thanked Derek for his contribution during his time as a Board Member and wished him well for the future.

Derek responded, thanking fellow Board Members and staff for their support during his time as a Director and made reference to the significant contribution the organisation has made to the area.

### **7. Date, time and venue of next meeting**

The Board noted that the next meeting would be held on Friday 25 April 2025 at 2:30pm, in the Olympia, Bridgeton Cross.