MEETING OF CLYDE GATEWAY URC

Minutes of Meeting of 24 April 2026
held in the Olympia, Bridgeton Cross, Glasgow

Present:	Alison Thewliss (Chair) Victoria Carmichael (Scottish Enterprise) * Councillor Margaret Cowie (South Lanarkshire Council) * Councillor Greg Hepburn (Glasgow City Council) * Martin McKay (Chief Executive) Robert McLeary (South Lanarkshire Community Representative) Alison Munro (Scottish Enterprise) * Stuart Patrick (Glasgow Business Community Representative) * Rosie Robertson (Glasgow Community Representative) *
Apologies:	Councillor Robert Brown (South Lanarkshire Council) Councillor Cecilia O'Lone (Glasgow City Council)
In attendance:	Allan Drysdale (Clyde Gateway) Michelle Jones (Clyde Gateway) Natalie Philips (Clyde Gateway) Bernadette Pollock (Clyde Gateway) Jamie Shields (Clyde Gateway) Niki Spence (Clyde Gateway)
	** attendance by video link*

1. Welcome, apologies and declarations of interest

Alison Thewliss welcomed those present to the meeting and noted that apologies had been received from Robert Brown and Cecilia O'Lone.

2. Minutes of previous meeting and any matters arising

The Minutes of the Board Meeting held on 27 February 2026 were submitted and approved.

3. Chair's Report

The Chair provided a verbal update and covered the following items:

- Reflected on a positive Financial Year End with the finance team working across the organisation to ensure spend and income targets were met.

- Advised that she was pleased to see the enthusiastic response to the public campaign for the naming of the new Dalmarnock Park following a competition of local schools, with the opening planned for 4th June.

- Concluded by noting that this was Alison Munro's final Board meeting before her retiral at the end of the month, and thanked Alison for her contribution whilst a Board Member.

The Board noted the verbal update from the Chair.

4. Chief Executive's Report

Martin McKay provided an update in which he:

- Noted that the contract for Baltic Street Adventure Play was concluded on time and that work will progress soon on this important community asset
- Mentioned that he had attended an event to mark the retirement of Brendan Rooney as CEO of Healthy n Happy
- Mentioned the sad news of the passing of Neil Macdonald the former chair of Clyde Gateway URC.
- Advised that he had attended the SURF annual conference
- Had also attended his first meeting of the University of Strathclyde GCID board
- Had met with Michael Shanks MP to discuss local issues pertaining to Clyde Gateway
- Informed that he had presented at the Scottish Cities Alliance Peer to Peer Network

The Board noted the verbal update by the Chief Executive.

5. Business

For Approval

5.1 Funded Operating Plan – 2026/27 to 2028/29 – CG26(APR)01

Bernadette Pollock introduced a report which asked the Board to approve the latest iteration of the rolling Funded Operating Plan for the three financial years from 2026/27 to 2028/29.

There was discussion around the possibility of seeking multi-year funding from the Scottish Government, and it was anticipated that engagement would take place following the elections, using the 10-year Business Case as a basis to put forward Clyde Gateway's case.

After consideration the Board approved the latest iteration of the rolling Funded Operating as set out within the paper.

5.2 NBD Shawfield update including UK Government Funding – CG26(APR)02

Jamie Shields presented a report which provided an update on the three National Business District Shawfield Phase 2 projects which are being supported by a UK Government funding contribution of £14.6m, against total project costs of £21.46m.

After consideration the Board noted the continuing progress being achieved against the three projects against an overall approved project budget of £21.46m and approved the paper as part of the UKG governance process.

5.3 Bank Mandate – CG26(APR)03

Bernadette Pollock presented a report which asked the Board to approve changes to signatories on the Royal Bank of Scotland (RBS) mandate for Clyde Gateway URC and Clyde Gateway Developments Limited.

The Board approved to:

(i) Appoint Victoria Carmichael as group bank mandate signatory with immediate effect; and
(ii) Remove Derek Shaw and Martin Joyce from the group bank mandate.

5.4 System of Delegated Functions – CG26(APR)04

Bernadette Pollock presented a report which asked the Board to consider and approve amendments to the system of delegated authority used by Clyde Gateway.

After consideration the Board approved the amendments to the current system of delegated authority as set out in the paper.

For Information

5.5 Calton Demonstration of Change Programme update – CG26(APR)05

Natalie Phillips presented a paper which provided the Board with a year one progress update on the Calton Ward Demonstration of Change (DoC), setting out delivery across the four core enablers; childcare and play, community engagement, employer engagement and English as a Second or Other Language (ESOL).

After consideration the Board:

(i) Noted the progress achieved to date:
(ii) Recognised the impact and emerging system learning; and
(iii) Endorsed the continued development of the Demonstration.

5.6 Clyde Gateway Strategic Review – CG26(APR)06

Martin McKay provided a verbal update on the Clyde Gateway Strategic Review and associated 10-year business plan.

Martin advised that once the election period had passed, work would resume to gain formal approval from partners.

The Board noted the verbal update in relation to the Strategic Review.

5.7 Capital Programme Update – CG26(APR)07

Jamie Shields presented a report which provided an update on the capital development programme, including projects at the pre-development stage.

The Board noted the Capital Programme update.

5.8 Financial Update to 31 March 2026 – CG26(APR)08

Michelle Jones presented a paper which provided an overview of financial activity for the period to 31 March 2026.

The Board noted the financial update.

5.9 Delegated Authority Approvals to 31 March 2026 – CG26(APR)09

Bernadette Pollock presented a paper which informed the Board of budgets approved under delegated authority for the six months from 1 October 2025 to 31 March 2026.

The Board noted the contents of the report.

5.10 Committee Meetings - Oversight of Business Conducted – CG26(APR)10

Allan Drysdale presented a paper which provided an oversight of committee business conducted since the last Board meeting.

The Board noted the report.

6. Any other business

Martin McKay advised that, following approval by the Nominations & Remuneration Committee, and a satisfactory outcome from the appraisal process, Natalie Phillips had promoted to the role of Senior Manager – Sustainable Communities.

7. Date, time and venue of next meeting

The Board noted that the next meeting would be held on Friday 26 June 2026 at 2:30pm, in the Olympia, Bridgeton Cross, Glasgow.